

Form 990-PF <small>Department of the Treasury Internal Revenue Service</small>	Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation	<small>OMB No. 1545-0047</small>
	Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990PF for instructions and the latest information.	2024 <small>Open to Public Inspection</small>
	For calendar year 2024 or tax year beginning , and ending	

Name of foundation COOK FAMILY FOUNDATION		A Employer identification number 38-2283809						
Number and street (or P.O. box number if mail is not delivered to street address) PO BOX 278		B Telephone number (see instructions) 989-725-1621						
City or town, state or province, country, and ZIP or foreign postal code OWOSSO MI 48867		C If exemption application is pending, check here <input type="checkbox"/>						
G Check all that apply: <table style="width:100%;"><tr><td><input type="checkbox"/> Initial return</td><td><input type="checkbox"/> Initial return of a former public charity</td></tr><tr><td><input type="checkbox"/> Final return</td><td><input type="checkbox"/> Amended return</td></tr><tr><td><input type="checkbox"/> Address change</td><td><input type="checkbox"/> Name change</td></tr></table>		<input type="checkbox"/> Initial return	<input type="checkbox"/> Initial return of a former public charity	<input type="checkbox"/> Final return	<input type="checkbox"/> Amended return	<input type="checkbox"/> Address change	<input type="checkbox"/> Name change	D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
<input type="checkbox"/> Initial return	<input type="checkbox"/> Initial return of a former public charity							
<input type="checkbox"/> Final return	<input type="checkbox"/> Amended return							
<input type="checkbox"/> Address change	<input type="checkbox"/> Name change							
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>						
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) \$ 37,477,433	J Accounting method: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____ (Part I, column (d), must be on cash basis.)	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>						

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)	10,000			
	2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	422,619	422,619		
	4 Dividends and interest from securities	420,522	420,522		
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10 STMT 1	1,833,472			
	b Gross sales price for all assets on line 6a 5,408,123				
	7 Capital gain net income (from Part IV, line 2)		495,061		
	8 Net short-term capital gain			0	
	9 Income modifications				
	10a Gross sales less returns and allowances				
Operating and Administrative Expenses	b Less: Cost of goods sold				
	c Gross profit or (loss) (attach schedule)				
	11 Other income (attach schedule) STMT 2	7,296	7,273	7,296	
	12 Total. Add lines 1 through 11	2,693,909	1,345,475	7,296	
	13 Compensation of officers, directors, trustees, etc.	81,119	16,224		
	14 Other employee salaries and wages	159,081	15,908		24,425
	15 Pension plans, employee benefits	101,047	9,724		91,323
	16a Legal fees (attach schedule)				
	b Accounting fees (attach schedule) STMT 3	10,310	2,062		8,248
	c Other professional fees (attach schedule) STMT 4	8,686	325		
	17 Interest				
	18 Taxes (attach schedule) (see instructions) STMT 5	28,830	28,830		
	19 Depreciation (attach schedule) and depletion STMT 6	224			
	20 Occupancy	24,340	4,868		19,472
	21 Travel, conferences, and meetings	5,808			5,808
	22 Printing and publications	756	756		
	23 Other expenses (att. sch.) STMT 7	36,671	837		29,180
	24 Total operating and administrative expenses. Add lines 13 through 23	456,872	79,534	0	178,456
	25 Contributions, gifts, grants paid	2,351,907			2,351,907
	26 Total expenses and disbursements. Add lines 24 and 25	2,808,779	79,534	0	2,530,363
	27 Subtract line 26 from line 12:				
	a Excess of revenue over expenses and disbursements	-114,870			
	b Net investment income (if negative, enter -0-)		1,265,941		
	c Adjusted net income (if negative, enter -0-)			7,296	

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)		Beginning of year	End of year	
				(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash — non-interest-bearing			1,956	1,449	1,449
	2 Savings and temporary cash investments			901,240	3,056,115	3,056,115
	3 Accounts receivable					
	Less: allowance for doubtful accounts			543,394		
	4 Pledges receivable					
	Less: allowance for doubtful accounts					
	5 Grants receivable					
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)					
	7 Other notes and loans receivable (att. schedule)					
	Less: allowance for doubtful accounts		0			
	8 Inventories for sale or use					
	9 Prepaid expenses and deferred charges					
	10a Investments — U.S. and state government obligations (attach schedule)					
	b Investments — corporate stock (attach schedule) SEE STMT 8			21,850,360	19,772,718	26,250,302
	c Investments — corporate bonds (attach schedule) SEE STMT 9			7,619,787	7,966,709	8,169,567
	11 Investments — land, buildings, and equipment: basis					
Liabilities	Less: accumulated depreciation (attach sch.)					
	12 Investments — mortgage loans					
	13 Investments — other (attach schedule)					
	14 Land, buildings, and equipment: basis 60,891					
	Less: accumulated depreciation (attach sch.) STMT 10 59,657			1,458	1,234	
	15 Other assets (describe					
	16 Total assets (to be completed by all filers — see the instructions. Also, see page 1, item I)			30,918,195	30,798,225	37,477,433
	17 Accounts payable and accrued expenses					
	18 Grants payable					
	19 Deferred revenue					
Net Assets or Fund Balances	20 Loans from officers, directors, trustees, and other disqualified persons					
	21 Mortgages and other notes payable (attach schedule)					
	22 Other liabilities (describe SEE STATEMENT 11)			10,542	5,442	
	23 Total liabilities (add lines 17 through 22)			10,542	5,442	
	Foundations that follow FASB ASC 958, check here and complete lines 24, 25, 29, and 30 <input type="checkbox"/>					
	24 Net assets without donor restrictions					
	25 Net assets with donor restrictions					
	Foundations that do not follow FASB ASC 958, check here and complete lines 26 through 30 <input checked="" type="checkbox"/>					
	26 Capital stock, trust principal, or current funds					
	27 Paid-in or capital surplus, or land, bldg., and equipment fund					
Net Assets or Fund Balances	28 Retained earnings, accumulated income, endowment, or other funds			30,907,653	30,792,783	
	29 Total net assets or fund balances (see instructions)			30,907,653	30,792,783	
	30 Total liabilities and net assets/fund balances (see instructions)			30,918,195	30,798,225	

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year — Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	30,907,653
2 Enter amount from Part I, line 27a	2	-114,870
3 Other increases not included in line 2 (itemize)	3	
4 Add lines 1, 2, and 3	4	30,792,783
5 Decreases not included in line 2 (itemize)	5	
6 Total net assets or fund balances at end of year (line 4 minus line 5) — Part II, column (b), line 29	6	30,792,783

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P — Purchase D — Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a	MERRILL LYNCH			
b	J P COOK TRUST-EIN 93-6390724			
c				
d				
e				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))
a 495,061			495,061
b			
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a			495,061
b			
c			
d			
e			

2 Capital gain net income or (net capital loss) If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	2	495,061
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). See instructions. If (loss), enter -0- in Part I, line 8 	3	

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), or 4948—see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: (attach copy of letter if necessary — see instructions)	1	17,597
b All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations, enter 4% (0.04) of Part I, line 12, col. (b) 	2	0
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	3	17,597
3 Add lines 1 and 2	4	0
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	5	17,597
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		
6 Credits/Payments:		
a 2024 estimated tax payments and 2023 overpayment credited to 2024	6a	11,000
b Exempt foreign organizations — tax withheld at source	6b	
c Tax paid with application for extension of time to file (Form 8868)	6c	
d Backup withholding erroneously withheld	6d	
7 Total credits and payments. Add lines 6a through 6d	7	11,000
8 Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	8	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	6,597
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	
11 Enter the amount of line 10 to be: Credited to 2025 estimated tax Refunded	11	

Part VI-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition		X
If the answer is "Yes" to 1a or 1b , attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. \$ (2) On foundation managers. \$		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. \$		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS?		X
If "Yes," attach a detailed description of the activities.		
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?	N/A	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year?		X
If "Yes," attach the statement required by <i>General Instruction T</i> .		
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: ● By language in the governing instrument, or ● By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV	X	
8a Enter the states to which the foundation reports or with which it is registered. See instructions. MI		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G</i> ? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2024 or the tax year beginning in 2024? See the instructions for Part XIII. If "Yes," complete Part XIII		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	X	
Website address WWW.COOKFAMILYFOUNDATION.ORG		
14 The books are in care of THOMAS COOK	Telephone no. 989-725-1621	
P O BOX 278, 120 W EXCHANGE ST		
Located at OWOSSO MI ZIP+4 48867		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 — check here	15	
16 At any time during calendar year 2024, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?		X
See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country		

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year, did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)	X
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)	X
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)	X
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	X
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)	X
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)	X
b If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b	X
c Organizations relying on a current notice regarding disaster assistance, check here <input type="checkbox"/>		
d Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2024? N/A	1d	
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2024, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2024? If "Yes," list the years 20, 20, 20, 20	2a	X
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement — see instructions.) N/A	2b	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. 20, 20, 20, 20		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a	X
b If "Yes," did it have excess business holdings in 2024 as a result (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2024.) N/A	3b	
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2024?	4b	X

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

	Yes	No
5a During the year, did the foundation pay or incur any amount to:		
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)	X
(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	5a(2)	X
(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)	X
(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d) (4)(A)? See instructions	5a(4)	X
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	5a(5)	X
b If any answer is "Yes" to 5a(1)–(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b	N/A
c Organizations relying on a current notice regarding disaster assistance, check here		<input type="checkbox"/>
d If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? If "Yes," attach the statement required by Regulations section 53.4945-5(d).	5d	N/A
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	6a	X
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If "Yes" to 6b, file Form 8870.	6b	X
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a	X
b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?	7b	N/A
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	8	X

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, and foundation managers and their compensation. See instructions.				
(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 12				
2 Compensation of five highest-paid employees (other than those included on line 1 — see instructions). If none, enter "NONE."				
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
YVETTE COLLARD PO BOX 278 OWOSSO MI 48867	ADMIN 40.00	81,449	33,545	0
KERRY DUTCHER PO BOX 278 OWOSSO MI 48867	ADMIN 40.00	50,493	18,117	0
Total number of other employees paid over \$50,000				0

Part VII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

3 Five highest-paid independent contractors for professional services. See instructions. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
Total number of others receiving over \$50,000 for professional services		

Part VIII-A

Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 N/A	
2	
3	
4	

Part VIII-B

Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

	Amount
1 N/A	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3	

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	37,607,281
b	Average of monthly cash balances	1b	1,753,507
c	Fair market value of all other assets (see instructions)	1c	10,000
d	Total (add lines 1a, b, and c)	1d	39,370,788
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d	3	39,370,788
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)	4	590,562
5	Net value of noncharitable-use assets. Subtract line 4 from line 3	5	38,780,226
6	Minimum investment return. Enter 5% (0.05) of line 5	6	1,939,011

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6	1	1,939,011
2a	Tax on investment income for 2024 from Part V, line 5	2a	17,597
b	Income tax for 2024. (This does not include the tax from Part V.)	2b	
c	Add lines 2a and 2b	2c	17,597
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	1,921,414
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	1,921,414
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1	7	1,921,414

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. — total from Part I, column (d), line 26	1a	2,530,363
b	Program-related investments — total from Part VIII-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4	4	2,530,363

Part XII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2023	(c) 2023	(d) 2024
1 Distributable amount for 2024 from Part X, line 7				1,921,414
2 Undistributed income, if any, as of the end of 2024:				
a Enter amount for 2023 only				
b Total for prior years: 20____, 20____, 20____				
3 Excess distributions carryover, if any, to 2024:				
a From 2019	598,455			
b From 2020	849,742			
c From 2021	212,565			
d From 2022	324,830			
e From 2023				
f Total of lines 3a through e	1,985,592			
4 Qualifying distributions for 2024 from Part XI, line 4: \$ 2,530,363				
a Applied to 2023, but not more than line 2a				
b Applied to undistributed income of prior years (Election required — see instructions)				
c Treated as distributions out of corpus (Election required — see instructions)				
d Applied to 2024 distributable amount				1,921,414
e Remaining amount distributed out of corpus	608,949			
5 Excess distributions carryover applied to 2024 (If an amount appears in column (d), the same amount must be shown in column (a).)				
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	2,594,541			
b Prior years' undistributed income. Subtract line 4b from line 2b				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b. Taxable amount — see instructions				
e Undistributed income for 2023. Subtract line 4a from line 2a. Taxable amount — see instructions				
f Undistributed income for 2024. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2025				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required — see instructions)				
8 Excess distributions carryover from 2019 not applied on line 5 or line 7 (see instructions)	598,455			
9 Excess distributions carryover to 2025. Subtract lines 7 and 8 from line 6a	1,996,086			
10 Analysis of line 9:				
a Excess from 2020	849,742			
b Excess from 2021	212,565			
c Excess from 2022	324,830			
d Excess from 2023				
e Excess from 2024	608,949			

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a	If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2024, enter the date of the ruling _____				
b	Check box to indicate whether the foundation is a private operating foundation described in section <input type="checkbox"/> 4942(j)(3) or <input type="checkbox"/> 4942(j)(5)				
2a	Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed				(e) Total
	Tax year (a) 2024	(b) 2023	Prior 3 years (c) 2022 (d) 2021		
b	85% (0.85) of line 2a				
c	Qualifying distributions from Part XI, line 4, for each year listed				
d	Amounts included in line 2c not used directly for active conduct of exempt activities				
e	Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c				
3	Complete 3a, b, or c for the alternative test relied upon:				
a	"Assets" alternative test — enter:				
	(1) Value of all assets				
	(2) Value of assets qualifying under section 4942(j)(3)(B)(i)				
b	"Endowment" alternative test — enter 2/3 of minimum investment return shown in Part IX, line 6, for each year listed				
c	"Support" alternative test — enter:				
	(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)				
	(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)				
	(3) Largest amount of support from an exempt organization				
	(4) Gross investment income				

Part XIV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year — see instructions.)

1	Information Regarding Foundation Managers:
a	List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).) N/A
b	List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest. N/A
2	Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:
	Check here <input type="checkbox"/> if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions.
a	The name, address, and telephone number or email address of the person to whom applications should be addressed: TOM COOK, EXECUTIVE DIRECTOR 989-725-1621 P O BOX 278, 120 W EXCHANGE ST OWOSSO, MI 48867
b	The form in which applications should be submitted and information and materials they should include: LETTER OR GRANT FORMAT
c	Any submission deadlines: ANNUAL
d	Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

STATE OF MICHIGAN-FOCUSES ON SHIAWASSEE COUNTY

Part XIV **Supplementary Information** (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
SHIAWASSEE RESD 114 W NORTH ST OWOSSO MI 48867		EDUCATION CHILD DEVELOPMENT		126,847
UNIVERSITY OF MICHIGAN 3003 S STATE ST ANN ARBOR MI 48109	SCHOLARSHIPS AND RELATED	EDUCATION	SPECIAL	174,870
UNIVERSITY OF MICHIGAN 3003 S STATE ST ANN ARBOR MI 48109	SCHOLARSHIPS AND RELATED	EDUCATION	DC	143,519
VARIOUS OTHERS PO BOX 278 OWOSSO MI 48867		CAPACITY ORGANIZATIONAL	SUPPORT	12,258
VARIOUS OTHERS PO BOX 278 OWOSSO MI 48867		COMMUNITY OTHER GRANTS		143,679
VARIOUS OTHERS PO BOX 278 OWOSSO MI 48867	TECHNOLOGY	COMMUNITY TRAINING & NETWORKING		75,734
SEDP 215 N WATER ST OWOSSO MI 48867		EDUCATION COMMUNITY DEVELOPMENT		50,000
OWOSSO PUBLIC SCHOOLS 645 ALGER ST OWOSSO MI 48867		EDUCATION EDUCATIONAL	SUPPORT	132,000
FRIENDS OF THE SHIAWASSEE RIVER 308 W MAIN ST SUITE 7 OWOSSO MI 48867		CAPACITY ENVIRONMENT		10,000
SAFECENTER (RAVE) 1300 N HICKORY ST OWOSSO MI 48867		COMMUNITY CAPACITY	BUILDING	70,000
Total			3a	2,351,907
b <i>Approved for future payment</i> N/A				
Total			3b	

DAA

Part XIV **Supplementary Information** (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
SHIAWASSEE YMCA 515 W MAIN ST OWOSSO MI 48867		COMMUNITY CAPACITY	BUILDING	1,040,000
SHIAWASSEE ARTS CENTER 206 CURWOOD CASTLE DR OWOSSO MI 48867		ARTS CAPACITY	BUILDING	40,000
VOICES FOR CHILDREN ADVOCACY CENTER 1216 W MAIN ST OWOSSO MI 48867		SOCIAL SVC CAPACITY	BUILDING	40,000
RESPIRE VOLUNTEERS OF SHIA 710 W KING ST OWOSSO MI 48867		COMMUNITY CAPACITY	BUILDING	15,000
SHIAWASSEE HUMANE SOCIETY 2752 W BENNINGTON RD OWOSSO MI 48867		COMMUNITY CAPACITY	BUILDING	15,000
LEBOWSKY CENTER 122 E MAIN ST OWOSSO MI 48867		COMMUNITY CAPACITY	BUILDING	82,500
SHIAWASSEE HOPE PO BOX 1655 OWOSSO MI 48867		SOCIAL SVC CAPACITY	BUILDING	5,500
UNITED WAY OF GENESEE COUNTY 111 E COURT ST #3A FLINT MI 48502		COMMUNITY CAPACITY	BUILDING	35,000
SAGINAW BAY WIN/THE CONSERVATION FU PO BOX 734 BAY CITY MI 48707		ENVIRONMENT CONSERVATION FUND		70,000
CITY OF CORUNNA 402 N SHIAWASSEE ST CORUNNA MI 48817		SS-OTHER COMMUNITY DEVELOPMENT		70,000
Total			3a	
b <i>Approved for future payment</i> N/A				
Total			3b	

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Statement 1 - Form 990-PF, Part I, Line 6a - Sale of Assets

Description				How Received					
Whom Sold		Date Acquired	Date Sold	Sale Price	Cost	Expense	Depreciation	Net Gain / Loss	
TAPESTRY INC	7.70%	30		PURCHASE					
		1/25/24	11/25/24	\$ 25,250	\$ 25,250	\$	\$	\$	
TAPESTRY INC	7.35%	28		PURCHASE					
		1/25/24	11/25/24	25,250	25,250				
TAPESTRY INC	7.85%	33		PURCHASE					
		12/13/23	11/25/24	75,750	75,750				
METTLER-TOLEDO INTL	INC			PURCHASE					
		6/07/23	3/13/24	82,891	84,595			-1,704	
AIR LEASE CORP	4.25%	2024		PURCHASE					
		10/14/22	9/16/24	50,000	48,702	1,298			
ALLEGION US HOLDI	3.20%	24		PURCHASE					
		10/14/22	10/01/24	40,000	38,102	1,898			
CAP ONE FINANCIA	3.30%	24		PURCHASE					
		10/14/22	10/01/24	40,000	38,368	1,565		67	
CNA FINCL CORP	3.95%	2024		PURCHASE					
		10/14/22	5/15/24	50,000	48,945	1,056		-1	
GENL MTRS FINL	3.50%	2024		PURCHASE					
		10/14/22	11/07/24	20,000	19,106	894			
JANUS CAP GROUP C	4.87%	25		PURCHASE					
		10/14/22	11/07/24	50,020	48,978	739		303	
KERR-MCGEE CORP	6.95%	2024		PURCHASE					
		8/18/17	7/01/24	35,000	35,000				
OMNICOM GROUP INC	3.65%	24		PURCHASE					
		10/14/22	11/01/24	50,000	48,276	1,724			
PIEDMONT OPERATIN	4.45%	24		PURCHASE					
		10/14/22	3/15/24	40,000	39,301	699			
SYMETRA FINL CORP	4.25%	24		PURCHASE					
		5/10/17	6/25/24	50,000	50,000				
SYMETRA FINL CORP	4.25%	24		PURCHASE					
		10/14/22	6/25/24	30,000	29,171	801		28	
WP CAREY INC	4.60%	APR01 24		PURCHASE					
		12/05/16	4/01/24	50,000	50,000				
USD WPP FIN 2010	3.75%	24		PURCHASE					
		10/14/22	9/19/24	40,000	38,531	1,469			

Statement 1 - Form 990-PF, Part I, Line 6a - Sale of Assets (continued)

Description			How Received					
Whom Sold	Date Acquired	Date Sold	Sale Price	Cost	Expense	Depreciation	Net Gain / Loss	
DEUTSCHE BK AG LO 3.70% 24	1/12/17	5/30/24	PURCHASE \$ 25,000	\$ 24,648			\$ 352	
BANK OF AMERICA CORP	1/12/17	8/26/24	PURCHASE 50,000	50,000				
CITIGROUP GLOBAL MARKETS	10/14/22	10/15/24	PURCHASE 50,000	47,660	2,340			
DUPONT DE NEMOURS INC	10/14/22	1/25/24	PURCHASE 31,987	26,447			5,540	
DUPONT DE NEMOURS INC	10/14/22	1/25/24	PURCHASE 10,705	8,851			1,854	
METTLER-TOLEDO INTL INC	10/14/22	3/13/24	PURCHASE 64,759	56,344			8,415	
VERIZON COMMUNICATNS COM	10/31/12	11/13/24	PURCHASE 24,327	27,109			-2,782	
JP MORGAN LARGE CAP	8/12/20	1/25/24	PURCHASE 38,167	33,315			4,852	
JP MORGAN LARGE CAP	10/15/20	1/25/24	PURCHASE 158,724	150,000			8,724	
JP MORGAN LARGE CAP	11/11/20	1/25/24	PURCHASE 139,821	130,005			9,816	
JP MORGAN LARGE CAP	12/29/21	1/25/24	PURCHASE 78,288	77,349			939	
JP MORGAN LARGE CAP	12/29/21	7/09/24	PURCHASE 50,000	40,627			9,373	
JP MORGAN LARGE CAP	12/29/21	9/10/24	PURCHASE 36,744	32,030			4,714	
JP MORGAN LARGE CAP	3/01/22	9/10/24	PURCHASE 67,658	50,005			17,653	
JP MORGAN LARGE CAP	6/22/22	9/10/24	PURCHASE 145,598	91,616			53,982	
JP MORGAN LARGE CAP	6/22/22	11/13/24	PURCHASE 104,368	58,389			45,979	
JP MORGAN LARGE CAP	5/09/23	11/13/24	PURCHASE 195,632	118,528			77,104	

Statement 1 - Form 990-PF, Part I, Line 6a - Sale of Assets (continued)

Description			How Received					Net
Whom Sold	Date Acquired	Date Sold	Sale Price	Cost	Expense	Depreciation	Gain / Loss	
BLACKROCK HEALTH SCIENCE	5/09/23	1/25/24	PURCHASE \$ 9,021	\$ 8,964	\$	\$	\$	57
BLACKROCK HEALTH SCIENCE	5/09/23	1/25/24	PURCHASE 67	66				1
BLACKROCK HEALTH SCIENCE	5/09/23	1/25/24	PURCHASE 13	13				
BLACKROCK HEALTH SCIENCE	5/09/23	1/25/24	PURCHASE 281,125	279,351				1,774
JOHN HANCOCK US GLOBAL	5/09/23	3/13/24	PURCHASE 24	19				5
JOHN HANCOCK US GLOBAL	5/09/23	3/13/24	PURCHASE 547,280	420,812				126,468
COLUMBIA GLOBAL TECH	5/09/23	7/09/24	PURCHASE 50,000	30,156				19,844
JPMORGAN US VALUE	6/09/21	9/10/24	PURCHASE 250,000	208,595				41,405
JPMORGAN US VALUE	6/09/21	11/13/24	PURCHASE 181,667	141,410				40,257
JPMORGAN US VALUE	6/29/21	11/13/24	PURCHASE 814	628				186
JPMORGAN US VALUE	7/09/21	11/13/24	PURCHASE 117,518	91,420				26,098
FIDELITY ADV TECHNOLOGY	1/14/22	7/09/24	PURCHASE 49,476	37,924				11,552
BLACKROCK TECHNOLOGY	5/09/23	7/09/24	PURCHASE 25	15				10
BLACKROCK TECHNOLOGY	5/09/23	7/09/24	PURCHASE 49,975	29,532				20,443
AMERICAN MUTUAL FUND	5/09/23	1/25/24	PURCHASE 57,205	54,326				2,879
BAXTER INTERNTL INC	9/12/97	11/13/24	PURCHASE 42,634	17,732				24,902
BAXTER INTERNTL INC	10/14/22	11/13/24	PURCHASE 26,237	44,462				-18,225

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Statement 1 - Form 990-PF, Part I, Line 6a - Sale of Assets (continued)

Description			How Received					
Whom Sold	Date Acquired	Date Sold	Sale Price	Cost	Expense	Depreciation	Net Gain / Loss	
CSX CORP			PURCHASE					
	10/14/22	8/21/24	\$ 120,373	\$ 99,153	\$	\$	\$ 21,220	
PHILLIPS 66 SHS			PURCHASE					
	9/12/97	4/19/24	163,286	13,966			149,320	
STRYKER CORP			PURCHASE					
	9/01/10	9/10/24	252,616	31,347			221,269	
TEXAS INSTRUMENTS			PURCHASE					
	10/14/22	8/21/24	223,780	163,481			60,299	
THERMO FISHER SCIENTIFIC			PURCHASE					
	6/16/05	3/13/24	324,026	17,592			306,434	
VERIZON COMMUNICATNS COM			PURCHASE					
	7/10/97	11/13/24	40,545	37,061			3,484	
MFS TECHNOLOGY			PURCHASE					
	5/09/23	7/09/24	49,416	32,052			17,364	
COLUMBIA SELIGMAN TECH			PURCHASE					
	5/09/23	7/09/24	50,000	33,843			16,157	
TOTAL			\$ 4,913,062	\$ 3,560,168	\$ 14,483	\$ 0	\$ 1,338,411	

Statement 2 - Form 990-PF, Part I, Line 11 - Other Income

Description	Revenue per Books	Net Investment Income	Adjusted Net Income
OTHER INVESTMENT GAINS/LOSSSE	\$ 7,273	\$ 7,273	\$ 7,273
REFUNDS	23		23
TOTAL	\$ 7,296	\$ 7,273	\$ 7,296

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Statement 3 - Form 990-PF, Part I, Line 16b - Accounting Fees

Description	Total	Net Investment	Adjusted Net	Charitable Purpose
ACCOUNTING	\$ 10,310	\$ 2,062	\$	\$ 8,248
TOTAL	\$ 10,310	\$ 2,062	\$ 0	\$ 8,248

Statement 4 - Form 990-PF, Part I, Line 16c - Other Professional Fees

Description	Total	Net Investment	Adjusted Net	Charitable Purpose
GRANT ADMIN	\$	\$	\$	\$
ADMIN PROF SERVICES	8,361			
INVESTMENT FEES	325	325		
ADMIN				
TOTAL	\$ 8,686	\$ 325	\$ 0	\$ 0

Statement 5 - Form 990-PF, Part I, Line 18 - Taxes

Description	Total	Net Investment	Adjusted Net	Charitable Purpose
IRS-EXCISE	\$ 14,834	\$ 14,834	\$	\$
OTHER	13,996	13,996		
TOTAL	\$ 28,830	\$ 28,830	\$ 0	\$ 0

Statement 6 - Form 990-PF, Part I, Line 19 - Depreciation

Description	Date Acquired	Cost Basis	Prior Year Depreciation	Method	Life	Current Year Depreciation	Net Investment Income	Adjusted Net Income
OFFICE FURNITURE & CABINETS	12/01/08	\$ 26,021	\$ 26,021	200DB	7	\$	\$	\$
PHONES	12/03/08	448	448	200DB	7			

Statement 6 - Form 990-PF, Part I, Line 19 - Depreciation (continued)

Description								
Date Acquired	Cost Basis	Prior Year Depreciation	Method	Life	Current Year Depreciation	Net Investment Income	Adjusted Net Income	
LEASEHOLD IMPROVEMENTS								
12/01/08	\$ 8,211	\$ 8,211	S/L	15	\$	\$	\$	
APPLE COMPUTER								
3/23/12	1,944	1,944	200DB	5				
IPAD AIR WI-FI								
3/12/14	667	667	200DB	5				
MAC MINI								
6/18/15	942	942	200DB	5				
LIGHTING & ELECTRICAL								
8/12/15	3,798	2,340	150DB	15	224			
VIDEO SCREEN & MOUNT								
8/14/15	571	571	200DB	5				
TECH TABLE								
8/18/15	2,578	2,578	200DB	7				
FRONT DESK/KITCHEN/CABINETS								
8/20/15	3,520	3,520	200DB	7				
CABINETS AND DESIGN								
9/18/15	10,602	10,602	200DB	7				
IMAC - BRUCE								
6/24/15	1,589	1,589	200DB	5				
TOTAL	\$ 60,891	\$ 59,433			\$ 224	\$ 0	\$ 0	

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Statement 7 - Form 990-PF, Part I, Line 23 - Other Expenses

Description	Total	Net Investment	Adjusted Net	Charitable Purpose
	\$	\$	\$	\$
EXPENSES				
POSTAGE	1,272			1,272
OFFICE SUPPLIES	4,364			4,364
INSURANCE-W/C	663	66		597
OTHER EXPENSE	15,965			15,965
PUBLICITY	6,654			
INSURANCE-LIABILITY	7,712	771		6,941
ADMIN REFERENCE MATERIALS	41			41
TOTAL	<u>\$ 36,671</u>	<u>\$ 837</u>	<u>\$ 0</u>	<u>\$ 29,180</u>

Statement 8 - Form 990-PF, Part II, Line 10b - Corporate Stock Investments

Description	Beginning of Year	End of Year	Basis of Valuation	Fair Market Value
MERRILL LYNCH SECURITIES	\$ 21,850,360	\$ 19,772,718	COST	\$ 26,250,302
TOTAL	<u>\$ 21,850,360</u>	<u>\$ 19,772,718</u>		<u>\$ 26,250,302</u>

Statement 9 - Form 990-PF, Part II, Line 10c - Corporate Bond Investments

Description	Beginning of Year	End of Year	Basis of Valuation	Fair Market Value
MERRILL LYNCH BONDS	\$ 7,619,787	\$ 7,966,709	COST	\$ 8,169,567
TOTAL	<u>\$ 7,619,787</u>	<u>\$ 7,966,709</u>		<u>\$ 8,169,567</u>

Statement 10 - Form 990-PF, Part II, Line 14 - Land, Building, and Equipment

Description	Beginning Net Book	End Cost / Basis	End Accumulated Depreciation	Net FMV
	\$ 1,458	\$ 60,891	\$ 59,657	\$
TOTAL	\$ 1,458	\$ 60,891	\$ 59,657	\$ 0

Statement 11 - Form 990-PF, Part II, Line 22 - Other Liabilities

Description	Beginning of Year	End of Year
PAYROLL TAXES W/H3	\$ 6,215	\$ 5,442
SIMPLE IRA	4,327	
TOTAL	\$ 10,542	\$ 5,442

Statement 12 - Form 990-PF, Part VII, Line 1 - List of Officers, Directors, Trustees, Etc.

<u>Name and Address</u>	<u>Title</u>	<u>Average Hours</u>	<u>Compensation</u>	<u>Benefits</u>	<u>Expenses</u>
PAUL C COOK 1116 RIVERSIDE OWOSSO MI 48867	PRESIDENT	0.00	0	0	0
THOMAS B COOK 815 LAKESIDE DR. OWOSSO MI 48867	EXECUTIVE DI	25.00	81,119	16,862	0
ANNA E OWENS 815 LAKESIDE DR. OWOSSO MI 48867	TRUSTEE	0.00	0	0	0
BAILEY LEPPERT 1945 BROOKSIDE LN OWOSSO MI 48867	SECRETARY TR	0.00	0	0	0
MATT VAN EPPS 618 N ADA ST OWOSSO MI 48867	TRUSTEE	0.00	0	0	0
SUSIE PHILLIPS 622 5TH ST OWOSSO MI 48867	TRUSTEE	0.00	0	0	0

Form 990-PF, Part XIV, Line 2b - Application Format and Required Contents

Description

LETTER OR GRANT FORMAT

Form 990-PF, Part XIV, Line 2c - Submission Deadlines

Description

ANNUAL

Form 990-PF, Part XIV, Line 2d - Award Restrictions or Limitations

Description

STATE OF MICHIGAN-FOCUSES ON SHIAWASSEE COUNTY